Business Segments

We develop performance surfactants and specialty care ingredients that enable functionality across personal care and home care applications. With a portfolio of 220+ products serving 1,500+ customers over 80+ countries, we combine science-led innovation, application expertise and responsible chemistry practices to address evolving customer requirements across our complete operations and value chain.

Our solutions support multiple end-use applications including hair care, skin care, oral care, sun care, baby care, colour cosmetics, hygiene and sanitisation, laundry care, dish care, surface care, car care and derma and wellness segments. Through continuous portfolio advancement and technical capabilities, we deliver ingredients that enhance cleansing, conditioning, protection, moisturisation and overall formulation performance.

Our Product Portfolio

Performance Surfactants

Performance surfactants form the foundation of cleansing and foaming applications across personal and home care products. These ingredients are typically utilised in rinse-off formulations and high-volume consumer applications requiring cleansing efficiency, foam performance and formulation stability.



Portfolio

- Amphoteric and Cationic Surfactants
- Betaines and Quats
- UV Filters and Sun Protection Ingredients
- Preservatives and Preservative Blends
- Conditioning Agents
- Polyquats and Amine Oxides
- Specialty Ingredients and Functional Actives
- Fatty Acid Esters (FAE)
- Fatty Alkanolamides
- Protein-Based Ingredients

Business Characteristics

- Lower-volume and higher-value applications
- Performance-led specialty formulations
- Enables differentiated product functionality

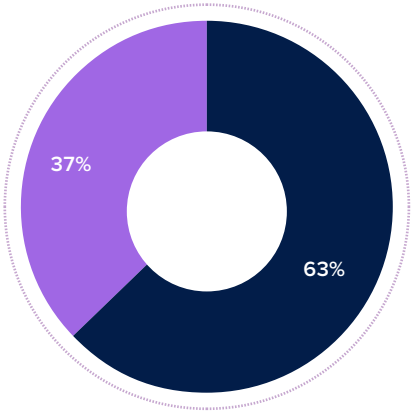
Application Areas

Our ingredients support formulation requirements across:

Personal Care
Hair Care | Skin Care | Sun Care | Oral Care | Baby Care
Colour Cosmetics | Derma and Wellness

Home Care
Laundry Care | Dish Care | Surface Care | Hygiene and Sanitisation | Car Care

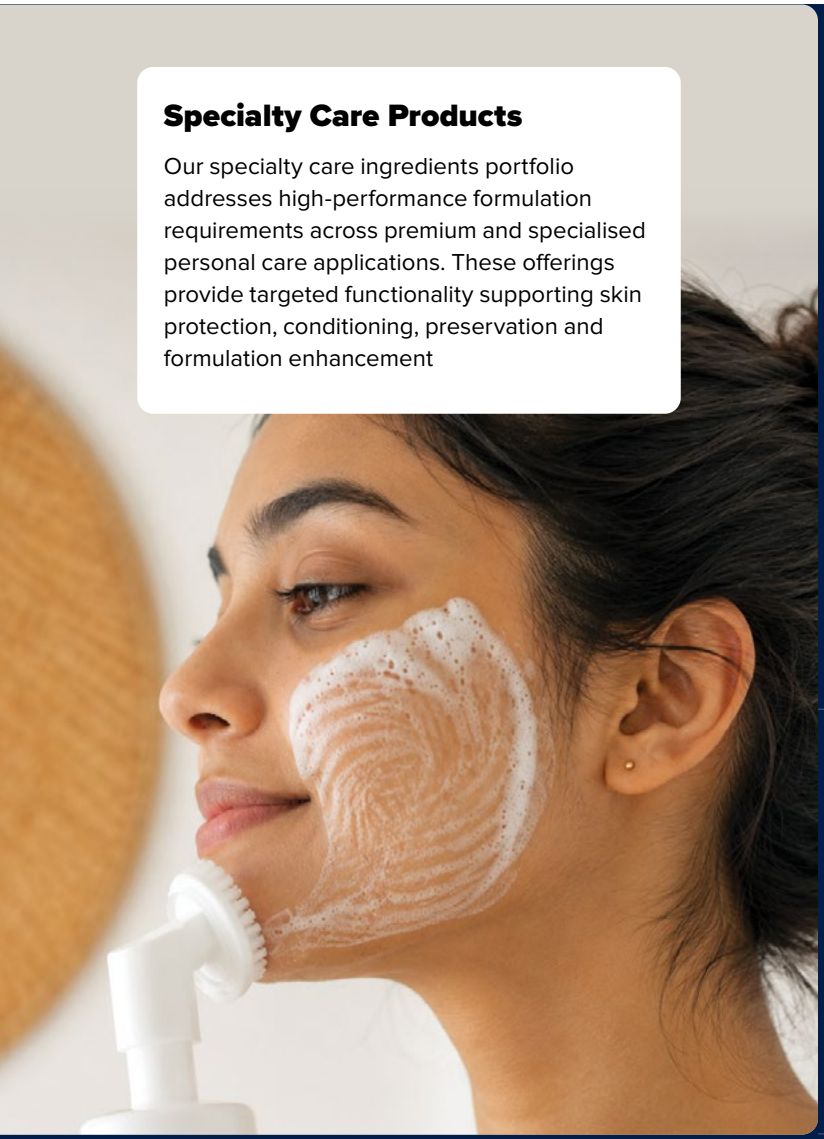
Revenue Mix



Consumer Benefits Enabled through our Ingredients

Our solutions contribute towards:

- Cleansing and foaming performance
- Conditioning and moisturisation
- Mild formulation systems
- Skin and hair protection
- Preservation and product stability
- Texture and formulation enhancement
- Sensory performance optimisation
- Sun protection functionality



Specialty Care Products

Our specialty care ingredients portfolio addresses high-performance formulation requirements across premium and specialised personal care applications. These offerings provide targeted functionality supporting skin protection, conditioning, preservation and formulation enhancement

Portfolio

- Fatty Alcohol Sulphates and Ether Sulphates
- LABSA
- Mild Surfactants
- Foam and Viscosity Boosters
- Surfactant Blends
- Syndet and Transparent Bathing Bar Ingredients

Business Characteristics

- Primarily driven by large-scale consumer and FMCG applications
- Higher-volume demand profile
- Supports cleansing, foaming and dirt removal performance